Yukon University

Board of Governors

March 7, 2025 President's Boardroom and Zoom

Meeting Minutes

Board Members present:	David Morrison (Chair), Christine Mahar, Jason Bilsky, Jeff Wolosewich, Jennifer Telford, Lesley Brown, Mark Wedge, Michelle Parsons, Sara McPhee-Knowles, Sharon Shadow, Tom Ullyett, Victoria Fred
regrets:	Brenda Butterworth-Carr, Judy Gingell, Samara Robertson-Lawless
PEC members, present:	Shelagh Rowles, Andrea McIntyre, Gavin Gardiner, Trika MacDonald, Aisha Montgomery, Lindsay Moore
Visitors:	n/a
Recorder	Irina Bogachek, Governance Officer
Required quorum: majority of the members	

1. Call to order at 1:00pm

- Moment of reflection by Tom Ullyett
- Land acknowledgement by David Morrison.

2. Agenda approval

MOTION: MOVED by Michelle Parsons, SECONDED by Sara McPhee-Knowles to approve the meeting agenda as presented. **CARRIED**

3. Consent Agenda approval

Decision items:

- 1. Board minutes, December 13, 2024
- 2. Board Executive minutes, January 10, 2025 (confidential)
- 3. Board Executive minutes, February 15, 2025 (confidential)
- 4. Board Executive voting results President Reappointment Committee, Senate nominees. Information items:
- 5. President's report on delegated authorities.

MOTION: MOVED by Christine Mahar, SECONDED by Jason Bilsky to approve the consent agenda items 1, 2, 4, and 5 as presented, and item 3 - Board Executive, February 15, 2025 minutes, with Christine Mahar added as a meeting attendee. **CARRIED**

4. Report from Board Chair (verbal)

- Several Executive Committee meetings early this year on the Polaris Project.
- Meeting with the Minister no concerns with the report.

- President Reappointment Committee – had three meeting; great effort and discussions; working hard to aim for Board June meeting.

5. Report from President (written)

- Report provided in the package.
- Universities Canada publication on YukonU's membership, interview with the President; will be shared with the Board members.
- Executive Team appointments: new VP Finance and Administration Andrea McIntyre and interim AVP Reconciliation Lindsay Moore.

6. Reports from Senior Executives (written)

Written reports provided in the meeting package.

a. Provost & VP Academic

No additions.

b. Finance and Administration Portfolio Update

- YG tabled their budget for debate; YukonU funding is status quo, with reduced capital budget (more under the Budget item below).

7. Finance, Audit & Risk Committee

1. Report from Chair Jason Bilsky

Discussions from February 24, 2025:

- Previous guarter close report (up to Dec 31,2024) positive variance.
- Full year forecast and anticipated year-end surplus.
- Audit Plan review with OAG approved by FARC as presented.
- Audit Management letter for the previous year's report received at the end of last week, after FARC met; to be discussed at the May meeting.
- Pension plan report: very healthy plan, in surplus; risk factors/liabilities assets, people's longevity, inflation; actions taken to minimize risks - eliminated the Letter of credit, initiated contribution holiday for 2025 calendar year (will be funded from the surplus); pension governance report.
- Major projects update on Polaris (further on the agenda) and Enterprise Resource Planning
 System close to completion.
- Annuity buy-in: goal to outsource out liability to derisk part of the Plan; quotation received at 5% less than expected.
- University Budget 2025-26 and Pension appointment further, under the motions part.

Mark Wedge joined

Discussion:

- Pension plan numbers of retirees and active members are the same should this be a concern? It's on the radar and not concerning as it's the indication of a mature plan.
- Thank you from the Board Chair to the Pension committee for their hard work and dedication; the Minister thanked for reversing the pension deficit.
- Enterprise Resource Planning System status update at business planning stage; coming to the Board in June.

2. Motions from February 24, 2025

a. Yukon University Budget 2025-26: operating and capital

Preamble by President Lesley Brown

- Decisions are made to uphold our priorities Reconciliation, Polaris Project, and growing enrolment.
- Endorsement process Provost Council, President's Executive Committee, Senate, and Town Hall presentation.

Budget presentation by VP Finance and Administration Andrea McIntyre.

Discussion:

- Contributions from FN Governments and funding of Reconciliation implementation no direct contributions; YG's funding captures some commitments; the Accountability Framework, once established, will capture this and help with advancing Reconciliation; addition of FN courses, i.e., peace-making program (dispute resolution), Bachelor of Indigenous Land and Water Planning (based on traditional knowledge), and international cooperation and Indigenous student exchange. Purview note program planning and development are under Senate's jurisdiction, Board supports funding.
- Funding for Law Degree: proposed by CYFN; funding is secured; expected launch 2026-27 academic year.

MOTION: MOVED by Jason Bilsky, SECONDED by Jeff Wolosewich to approve the YukonU 2025/26 operational budget with revenues of \$58.448M and expenditures of \$58.248M with a projected surplus of \$200K and 2025/26 capital budgets \$19.7M funding and \$19.7M expenditures. **CARRIED**

b. Pension Committee Appointment

Replacement of Andrea Clark, HR Director, in her role as a voting member of the Pension Committee by VP Finance Andrea McIntyre.

MOTION: MOVED by Jason Bilsky, SECONDED by Sara McPhee-Knowles to approve the appointment of Andrea McIntyre to the Yukon University Pension Committee as a voting member, pursuant to section 4(a) of the Pension Committee Terms of Reference, effective immediately and until they cease being eligible to be a member of the pension plan, resigns from the Pension Committee, or is removed by the Board, whichever is first. **CARRIED**

8. Governance Committee

1. Report from Chair Christine Mahar

Discussions from February 24, 2025:

- Board retreat keeping the scheduled day, April 26, 2025.
- Board training opportunities members are asked to review the BN for options and contact the Secretariat for expression of interest; option #1 in the BN is not relevant for Board members and is no longer an option.
- Policy update provided by the University Secretary; Sexualized Violence Prevention and Response Policy further, under the motions part.

No discussion.

2. Motions from February 24, 2025

Sexualized Violence Prevention and Response Policy

Introduction and overview of key changes by Committee Chair Cris Mahar.

No objections; support of the new version.

Typo correction: "discloser", instead of "disclosure", on page 69 of the meeting book.

MOTION: MOVED by Jason Bilsky, SECONDED by Sara McPhee-Knowles to approve the revised Sexualized Violence Prevention and Response Policy and Procedures, effective March 8, 2025.

CARRIED

9. Human Resources Committee

Report from Chair Tom Ullyett.

Discussions from March 7, 2025:

- Succession planning and training to reduce risks.
- Recruitment of a new AVP Reconciliation (at VP level).
- Collective Bargaining update.
- EDI strategy update the University stays committed to the development.
- Executive Compensation Framework work in progress; proposal coming to HRC and Board in June.

No discussion.

10. Indigenous Advisory Circle

Report from Chair Victoria Fred.

Discussions from February 28, 2025:

- Recruitment process for new AVP Reconciliation and IAC involvement.
- Formal confirmation of Chancellor Carol Geddes as a voting member of IAC.
- Reconciliation Framework launch the Circle will schedule an additional meeting to review the Framework in-depth to better support the administration.
- Future discussions: PACFNI visioning, Indigenous Identity policy.

No discussion.

Comment: important to take the time in implementation planning; Indigenous Identity Policy - importance of development and collaboration with other institutions.

Jennifer Telford joined

11. Report from Student Union

By student member Jennifer Telford.

10 min. break

12. Senate proposals

1. Program changes for the Office Administration Program

Overview of changes by VP Academic Shelagh Rowles.

Discussion:

- Keyboarding course rationale for making it non-credit: the intension is that students work on their keyboarding skills and attain a minimum of 25 words per minute to pass the course. It remains a critical skill, and so the course will be fully revised and made more flexible and modernized.
- Follow-up question: how AI can possibly change the future of this skill.
 There is no formal solution about the role of AI, but students are engaged in conversations.

MOTION: MOVED by Michelle Parsons, SECONDED by Chris Mahar to approve the program changes for the Office Administration program as presented. **CARRIED**

2. Establishment of the School of Indigenous Governance

Preamble by VP Academic Shelagh Rowles.

Discussion:

- School establishment process: this is the first precedent of formally establishing a school at YukonU, but we have been having a school structure for a number of years; the process is regulated by the YukonU Act.
- Risks involved in implementing this and how the institutions will achieve the outcomes listed in the proposal.
- Involvement of IAC and FNs leaders and elders. Content of the schools is Senate's purview; it will be developed with involvement of other parties as appropriate.
- Indigenous Governance School vs existing Indigenous Governance Degree: the school will house the degree, and many other course/programs/initiatives as related to Indigenous Governance.
- Have "development" instead of "establishment" in the motion "establishment" is chosen intentionally to align with the requirements of the Act.

Jennifer Telford disconnected.

MOTION: to approve the establishment of a School of Indigenous Governance.

MOTION: MOVED by Tom Ullyett, SECONDED by David Morrison to revise the Briefing Note and bring the proposal for Establishment of the School of Indigenous Governance back in June. **CARRIED**

13. Polaris Project

- 1. Status Update
- 2. Polaris Project Governance document revision

Introduction by David Morrison:

- Update on activities since the last Board meeting in December: the tender came over budgeted; Board Executive instructed the contractor to find ways to get process back to the budget; the contractor came back with phase 1 and 2 construction proposal.

By Shelagh Rowles:

- Stage 1 and 2 overview: indigenous aspect of the building not compromised.
- Stage 1 all aspects included except for the lecture room, indoor gathering space, and commercial kitchen. This meets the Board approved budget.
- Stage 2 addition of those 3 areas; will require additional fundraising -preliminary timeline 5-10 years.

By Gavin Gardiner:

- Update on three critical points: budget - complete, permitting - close to completion, ownership - in progress.

Discussion:

- US tariffs and any anticipated adjustments to the budget: Ketza's contract includes variance; Ketza will be given very clear communication that we are going to reimburse true tariff costs only.
- Contingency funding: construction and project contingencies can be dedicated to offset tariff costs; both contingencies are eligible for this use, project contingency discretionary; there is a modest surplus and additional revenue that can be added to the contingency fund.
- University Foundation's fundraising: estimate of 1.5m can be raised; flexibility if this can't be raised –
 there are a few additional options, including line of credit.
- Stage 2 estimated start: any time, based on availability of additional funding/fundraising. No incremented costs of doing it now vs then (after Stage 1 completion).
- Canada Foundation for Innovation funding of up to 2.5m is available and the University will be applying for it.
- YG's contribution formalized through their 2025-2026 Capital Plan.

MOTION: MOVED by Jeff Wolosewich, SECONDED by Sara McPhee-Knowles to approve the amended Polaris Project Governance document, specifically the change in scope and budget (\$52.2M), as presented. **CARRIED**

14. Action Items Update

No questions/discussion.

15. Future agenda items - requests from the floor

None.

16. Adjournment

MOTION: MOVED by Victoria Fred to adjourn at 4:04pm. CARRIED